



## William P. Marshall

Managing Director



### Areas of Focus:

- Cyber security and Information Assurance
- General intelligence community matters
- Information Operations and Computer Network Operations

### Previous Financial Sector Experience:

- Deputy Chief of Staff for Cyber, National Security Agency (NSA), 2008- 2009
- Director, NSA Threat Operations Center (NTOC), 2005-2008
- Chairman, National Signals Intelligence Committee, 2002-2005
- Director, Information Operations Technology Center (IOTC), 1998-2002

Mr. Marshall brings to the Chertoff Group a broad base of expertise in intelligence and cyber-related matters after nearly 35 years of service at the National Security Agency/Central Security Service (NSA/CSS), where he held a variety of senior leadership, management, and analysis positions in support of the U.S. Intelligence Community and Department of Defense.

Over the past decade, Mr. Marshall provided leadership in cyber operations and related technology development in three key U.S. Government assignments. Most recently, Mr. Marshall served as NSA's Deputy Chief of Staff for Cyber, a position in which he supported the Director, NSA as the agency's senior cyber strategist. During this assignment, he played a central role in coordinating agency-wide planning and preparations in support of the Defense Department's new U.S. Cyber Command.

As the first Director of the NSA Threat Operations Center (NTOC), he led the development of the organization from start-up to a widely-respected center for cyber security operations in the federal government. The NTOC played a vital role in the delivery of time-sensitive intelligence, warning, and response to global threats to U.S. Government information networks. As Director of the Information Operations Technology Center (IOTC), a joint Intelligence Community and Department of Defense Organization, he led a key interagency activity that produced specialized tools, assessments, and operating concepts in support of U.S. Government cyber operations.

Mr. Marshall also served as Chairman of the National Signals Intelligence Committee where he was instrumental in efforts to revitalize this 40-plus year institution, significantly upgrading its capabilities to support senior leadership in the Intelligence Community. Most notably, he successfully led efforts to develop assessments and provide recommendations in support of major intelligence community policy and capability decisions designed to improve the collection, production, and use of signals intelligence.

Mr. Marshall received a Bachelor of Arts degree from Hampden-Sydney College and a Master of Science degree in National Security Strategy from the National War College. He earned numerous awards for service including the Meritorious Executive Presidential Rank Award, the National Intelligence Distinguished Service Medal, and the National Intelligence Medal of Achievement. He also is a recipient of two of NSA's highest awards, the Exceptional Civilian Service Award and the Director's Distinguished Service Medal.